



Living Wages in Asia

Based on a WageIndicator Report
on Living Wages in the Garment Industry
(April 2016 / update July 2017)



Amsterdam Institute for
Advanced labour Studies
University of Amsterdam

Yearly AIAS Conference

KIT Amsterdam

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Why this report?



- **Why this report? The Dutch Ministry of Foreign Affairs asked the WageIndicator Foundation (WIF) to report in preparation of the Asian Living Wage Conference (May 2016, Islamabad):**
 - to provide information about *labour law* and *minimum wage* setting related to the garment industry in nine Asian countries: Bangladesh, Cambodia, China, India, Indonesia, Myanmar, Pakistan, Sri Lanka, Vietnam
 - to provide information about *wage levels of garment workers* in these countries
 - to give insight in the *cost of living* levels and related *living wage* levels in the garment industries
 - to provide an overview of the country-specific *instruments for realising living wages*, based on interviews with experts
- **Research period: November 2015 – April 2016, update July 2017**

Effort of a large team!



- **WageIndicator team:**
 - Overall coordination: Director WageIndicator Foundation (WIF)
 - Overall research and final report: University of Amsterdam - AIAS
 - Labour legislation: WI Office Islamabad
 - Minimum wages: Indian Institute of Management (IIM) Ahmedabad
 - Collective agreements: WI database manager + WI team Indonesia
 - Cost of living, living wages: CELSI, Bratislava + programmers' firm, Groningen, Netherlands
 - Collection cost-of-living data: WI teams Vietnam, Myanmar, Cambodia
 - Survey design and country reports: Central European University (CEU) Budapest / CELSI, Bratislava
 - Language editing: Ruskin College Oxford
- **Experts surveyed:**
 - Bangladesh 4; Cambodia 3; China 2; India 4; Indonesia 3; Myanmar 1; Pakistan 3; Sri Lanka 1; Vietnam 1



- **1965-on: 'efficiency-seeking' FDI of multinationals in Mexico and Asia:**
 - *pull factors*: pools of cheap labour, growth of Export Processing Zones
 - in electronics, textile, garment, toys production
 - split off of labour-intensive parts, fragmentation of production
 - *push factors*: decrease in tariff barriers, advances in ICT and air/sea transport
- **1975-on: development of buyer-driven Global Value Chains (GVCs):**
 - Walmart's buying strategy as main catalyst
 - integration of China (1979-on) and India (1991-on) in liberalized global system
 - 2015: appr. 75 mln. employed in GVCs, of which appr. 50 mln. in Asia
- **Special feature for garment industry: trade policies of industrialized countries:**
 - 1974-1995: Multi-Fibre Arrangement (MFA) → 'quota hopping' from Japan, Korea, HongKong, Taiwan to Bangladesh, Indonesia, Sri Lanka, Vietnam
 - 1995-2005: new trade agreements: US-Cambodia, EU's GSP / EBA scheme for Bangladesh, India, Indonesia, Pakistan, Sri Lanka, Vietnam

THE GLOBAL GARMENT INDUSTRY: Structure



- **In 2000s, standard structure of garment GVC crystallized:**
 - many global buyers / brands have hardly any own factories
 - ‘deep’ supply chains, subcontracting down to three / four tiers
 - orders dispersed, each factory catering to various buyers
 - heavy competition on price and speed of delivery (‘lead time’)
 - frequent changes in fashion offers (‘fast fashion’)
 - slow technological progress → productivity increases low
 - long-term pressure on supply prices → downward wage pressure
 - weak national governance and compliance structures
- **Recent data on the Asian garment industry:**
 - 2015: estimated 16.5 million employed in 9 countries, of which 10.5 million women
 - 2015: 58% of world garment exports (1995: 23%), of which China 37% (1995: 14%), Bangladesh 5.5%, Vietnam 5%, India 4%

THE GARMENT INDUSTRY: Asian suppliers for 15 major brands (2014-17, company info)



(world rank)	No. suppliers		Supply countries (shares in total supply of brand)									
	Total	Tier 1	9 c.	BAN	CAM	CHI	IN	ID	PAK	SL	VIE	MYA
Adidas (9)	1035	786	46%	1%	3%	<u>20%</u>	4%	8%	3%	1%	8%	1%
C&A (14)*	658		85%	18%	8%	<u>32%</u>	13%	2%	3%	3%	5%	1%
Ch.Vögele (91)		110	70%	<u>41%</u>		17%	9%	2%	1%			
Esprit (76)	501		84%	<u>29%</u>	3%	<u>29%</u>		6%	6%		8%	
G-Star (155)	24		97%	26%		<u>32%</u>	22%				17%	
H&M (10)	2339	2069	76%	22%	3%	<u>31%</u>	8%	5%	2%	1%	3%	1%
Inditex (2)	4927	1869	79%	<u>31%</u>	1%	24%	11%				12%	
New Look (99)		860	81%	12%	14%	<u>48%</u>	3%		2%		2%	
Next (30)		2118	68%	7%		<u>44%</u>	9%			8%		
Nike (3)	620		86%	1%	2%	18%	3%	19%	2%	3%	<u>38%</u>	
Orsay (107)	155		33%	2%		<u>19%</u>	12%					
Pimkie (103)	>161		54%	5%		<u>37%</u>	12%					
Takko (22)	323		92%	37%	1%	<u>38%</u>	9%		4%	1%	1%	1%
Tchibo (32)		810	72%	4%		<u>65%</u>					3%	
VF Corp. (13)	2805		58%	9%	3%	<u>21%</u>	12%	2%	1%		10%	1%

THE LIVING WAGE: OUTCOMES - 1



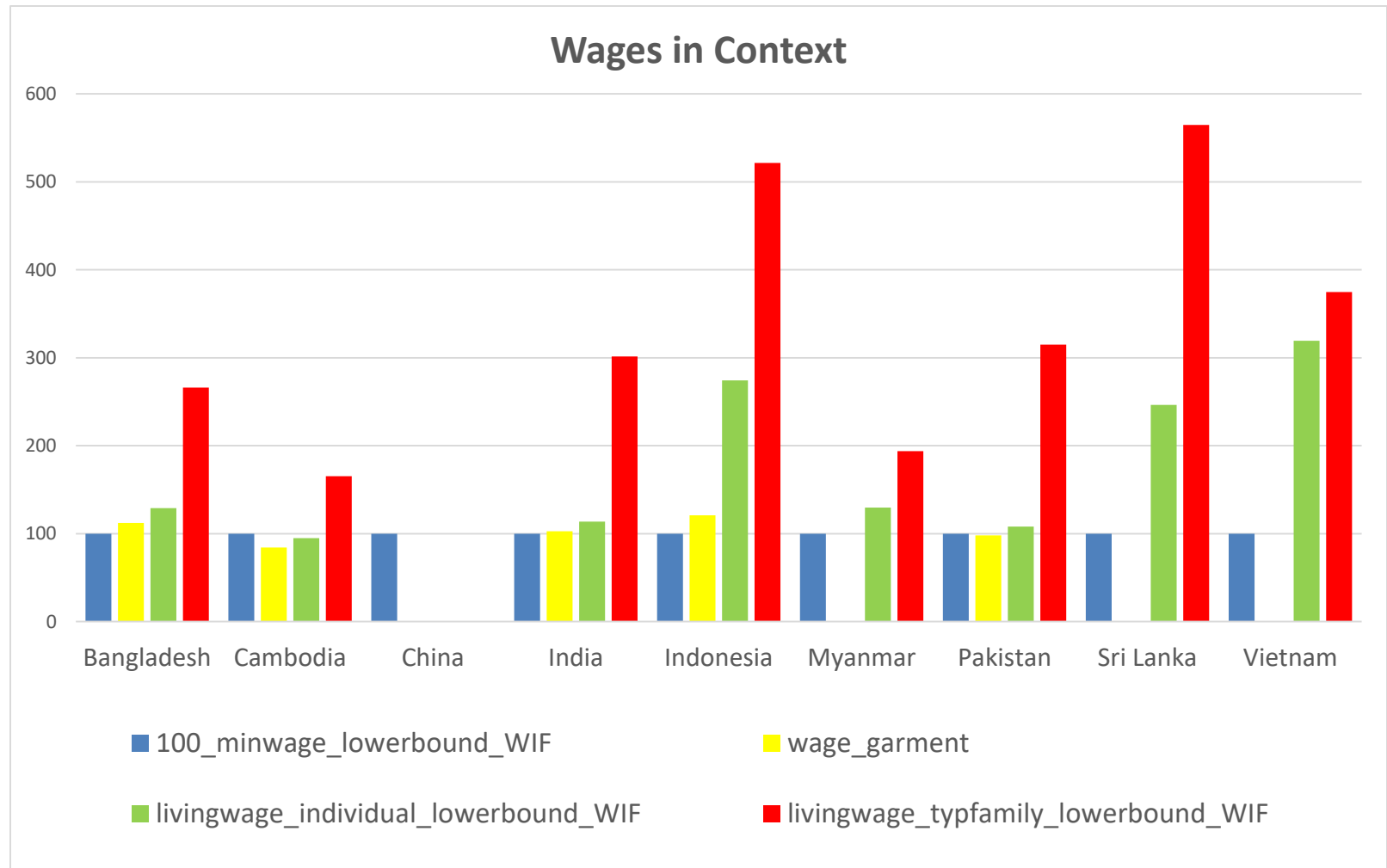
- **Bangladesh**
 - compressed wage structure: ca. 60% at 90-110% of minimum wage (MW)
 - average garment / overall wages 10-30% above MW
 - **lower-bound living wage (LW) for individual 15-20% above av. garment wage**
- **Cambodia**
 - average garment wage 15-20% below MW and overall average
 - **lower-bound LW for individual 10% above average garment wage**
- **China**
 - no living wage data available
 - lower-bound garment wages slightly above MWs in 5 'garment provinces'
- **India**
 - compressed wage structure: in garment large cluster at 100-120% of MWs
 - **lower-bound LW for individual 10% above garment wage in 'garment state'**

THE LIVING WAGE: OUTCOMES 2



- **Indonesia**
 - compressed wages: large cluster of wages at 100-120% of MWs
 - average garment wage 30% below av. manuf. wages: location + gender gaps
 - **lower-bound LW for individual 100% above average garment wage**
- **Myanmar**
 - no wage data available
 - **lower-bound LW for individual 30% above MW**
- **Pakistan**
 - average garment wage equals lower-bound MW, 20% below av. manuf. wage
 - **lower-bound LW for individual 10% above average garment wage**
- **Sri Lanka**
 - MWs set quite low: average wages of *low-skilled* 40-80% higher
 - **lower-bound LW for individual equals average wage of *low-skilled***
- **Vietnam**
 - MWs set quite low: *lower-bound* garment wages 40-100% higher
 - **lower-bound LW for individual 40% above *lower-bound* garment wage**

WAGES IN CONTEXT in 9 countries



INSTRUMENTS TO BRING LIVING WAGES IN GARMENT CLOSER: experts' opinions



	B-DESH	CAM	CHN	INDIA	INDON	MYAN	PAK	SRIL	VIET
globally encourage ethical end-consumption	X	X	XX	XX	X	XX	X		XX
end-consumer boycotts	X	XX		X	XX		X	XX	X
coordinated action of low-wage countries	XX	XX	X	XX	XX		XX	X	XX
sanctions in international trade agreements	X						X		X
coordinated action of domestic producers	X	X	X		X	XX	X	XX	X
further unionization	XX	X	X	XX	XX		XX		X
strengthening national social dialogue	X	X	X	XX	X		XX	XX	X
strengthening labour inspectorate	X	X		XX	XX	X	XX	X	XX

DEVELOPMENTS IN 2016 – 2017 -- QUESTION MARKS AND WAYS OUT



- **Information disclosure**

- Growing activities of ILO (2016 Conference), OECD (Due Diligence Guidance, 2017), NGOs (AFWA, CCC, FWF, Global Living Wage Coalition/ISEAL, WIF)
- Growing openness of major brands to reveal supply chains: Adidas, C&A, Esprit, H&M, Inditex, Nike,
- Initiatives of gov'ts also outside Asia (DE, NL, SE) concerning living wages

- **Question marks and ways out**

- CSR programs remain unilateral, voluntary, non-binding
- Fundamental labour rights remain under heavy pressure in supply countries
- IndustriALL union umbrella with 18 brands → ACT: social dialogue based on recognized freedom of association and right to collective bargaining (CB):
- Industry-wide CB linked with brand purchasing practices recommended,
- if linked with drive for living wages great potential for improving position of in particular female workers, and ...
- ... improving garment industry's economic potential

THANK YOU ... AND MORE INFO



Thank you for your attention!

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Questions concerning report: m.vanklaveren@uva.nl

WageIndicator publications:

<http://www.wageindicator.org/main/Wageindicatorfoundation/publications>

List of countries with WageIndicator Cost-of-Living survey:

<http://www.wageindicator.org/main/salary/living-wage/wageindicator-cost-of-living-survey>

The WageIndicator Cost-of-Living app:

<http://CostofLiving.WageIndicator.org>